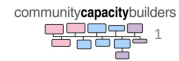


The Participatory Governance Dimension

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1

Participatory Governance Dimension

- a high degree of autonomy
- a decision-making power not based on capital ownership
- a participatory nature, which involves various parties affected by the activity

Defourny & Nyssens, 2012

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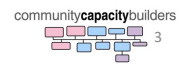
2

High Degree of Autonomy

- Social enterprises are:
 - based on an autonomous project created by a group of people
 - governed by autonomous individuals
 - managed by autonomous individuals

Defourny, 2001

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3

Decision Making Power

- Social enterprise decision making power:
 - not based on capital ownership
 - generally "one member, one vote"

Defourny, 2001

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4

Participatory Nature

- An aim of social enterprise is to further democracy at the local level through economic activity
- Other important characteristics include:
 - the representation and participation of users or customers,
 - the influence of various stakeholders on decision-making, and
 - a participative approach to management

Defourny, 2001

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5

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- Defourny, J., 2001. From third sector to social enterprise. In: C. Borzaga and J. Defourny, eds. The emergence of social enterprise. London and New York: Routledge, 1–28.
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